An Integrated Approach of Fuzzy Linguistic Preference Based AHP and Fuzzy COPRAS for Machine Tool Evaluation

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Abstract

Globalization of business and competitiveness in manufacturing has forced companies to improve their manufacturing facilities to respond to market requirements. Machine tool evaluation involves an essential decision using imprecise and vague information, and plays a major role to improve the productivity and flexibility in manufacturing. The aim of this study is to present an integrated approach for decision-making in machine tool selection. This paper is focused on the integration of a consistent fuzzy AHP (Analytic Hierarchy Process) and a fuzzy COmplex PRoportional ASsessment (COPRAS) for multi-attribute decision-making in selecting the most suitable machine tool. In this method, the fuzzy linguistic reference relation is integrated into AHP to handle the imprecise and vague information, and to simplify the data collection for the pair-wise comparison matrix of the AHP which determines the weights of attributes. The output of the fuzzy AHP is imported into the fuzzy COPRAS method for ranking alternatives through the closeness coefficient. Presentation of the proposed model application is provided by a numerical example based on the collection of data by questionnaire and from the literature. The results highlight the integration of the improved fuzzy AHP and the fuzzy COPRAS as a precise tool and provide effective multi-attribute decision-making for evaluating the machine tool in the uncertain environment.

Introduction

The globalization of business has required companies to be more productive and competitive. One of the methods to increase productivity is by improving the manufacturing facilities, such as introducing new production processes and equipment. The decision for procurement of new machines should be carefully made since inappropriate selection of machineries can negatively affect the overall performance of system operations in terms of productivity, precision, flexibility, adaptability and responsiveness [1]. This decision-making procedure involves the process of selecting the most appropriate solution among a set of numerous alternatives [2]. It is a time-consuming procedure, and achieving the optimal solution is difficult to be obtained...
due to the lack of knowledge and experience, and proper understanding of technologies of the decision makers [4, 5].

The development of the production economy always requires companies to find a potential manufacturing solution to respond and satisfy the demand of customers. One of the important strategies to meet the optimal operational performance is applying production automation by implementation of flexible manufacturing systems (FMS) [1]. FMS can work both as a method for the efficient implementation of automated mass production operation and also for the flexibility of job shops where the simultaneous production of several part types is essential [6]. The typical FMS automatic batch manufacturing system would usually comprise of several computer numerical controlled (CNC) machine tools, workstations and a material handling system mechanically linked together and controlled by a computer-centered control system [7]. However, the investment cost for FMS is very high and is out of reach for most small and medium enterprises (SMEs). A smaller scale approach, with less number of machines, is the flexible manufacturing cells (FMCs), which requires lower investment costs but has reduced production rate and annual capacity. Machine tools form a critical component of both FMS and FMC, and their proper selection is an important task in equipment planning of FMCs [8].

Several techniques have been proposed for the decision-making process to evaluate the most suitable potential machines. Ayağ and Özdemir [9] have used a fuzzy AHP, approach by considering quantitative and qualitative attributes in the MCDM (Multi-Criteria Decision-Making) model. The fuzzy logic is utilized in solving the vague and imprecise information of the uncertain judgments from experts. The fuzzy AHP is used to determine the weights of criteria and the ranking of alternatives through the priority weights of alternatives. Finally, the Benefit/Cost (B/C) ratio analysis is implemented for each alternative, and the machine tool with the highest B/C ratio is selected. Taha and Rostam [1] have incorporated the use of Artificial Neural Network (ANN) in their development of a decision support system (DSS) based on multiple criteria for machine tool selection in flexible manufacturing cells using a fuzzy AHP and ANN. The ANN with feedback propagation is utilized to validate the results of the fuzzy AHP and to predict the ranking of potential alternatives. Önüt et al. [10] have described a hybrid fuzzy MCDM approach based on the integration of a fuzzy AHP and a fuzzy TOPSIS (Technique for Order Preference by Similarity to Ideal Solution) for evaluating and selecting vertical CNC machining centers. The priority weights of criteria were calculated through the fuzzy AHP to handle the qualitative criteria, and the results from the ranking of the alternatives are obtained by the fuzzy TOPSIS. Furthermore, Ayağ [11] has presented the integration of the AHP and simulation techniques for machine tool selection. Taha and Rostam [12] have presented a DSS for selection of the best machine in FMC using the hybrid method of the fuzzy AHP and PROMETHEE (Preference Ranking Organization METHod for Enrichment Evaluation) and Dağdeviren [13] has also proposed the integration of AHP and PROMETHEE.

Durán and Aguilo [14] have used a fuzzy AHP approach for machine tool selection. Abdi [15] proposed the fuzzy AHP for MCDM in the equipment selection of reconfigurable machining systems. Ic et al. [16] have developed a machining center selection model based on the components of machines using AHP. Lin and Yang [17] also used the AHP for evaluation of machine selection. Ic and Yurdakul [18] have developed a DSS to select the most suitable machining center. This DSS involves the integration of the fuzzy AHP for calculating the priorities of criteria and fuzzy TOPSIS is employed for ranking the alternatives. Qi [19] has proposed a fuzzy MCDM approach based on the modified fuzzy AHP and grey theory for machine tool selection, including both qualitative and quantitative criteria, to determine the weights of criteria and the synthetic performance of each alternative through the Sugeno fuzzy integral. Lastly, Hasan Aghdaie et al. [20] have proposed the integration of SWARA (Step-wise weight assessment ratio analysis) and COPRAS-G methods for decision making in machine tool evaluation.
and selection. The three hybrid methods of SWARA-TOPSIS, SWARA-ELECTRE III and
SWARA-VIKOR were described in solving decision-making problems [21]. Table 1 lists past
research in machine selection process, showing the common MCDM method used in the
respective studies.

The review of past works has shown that fuzzy AHP is a suitable approach for multi-attribute
decision-making process. The fuzzy AHP has been used to obtain reliable results in evaluating
the alternatives and so is widely used in the uncertain environment. A significant advantage of
the fuzzy AHP method is the capacity of generating the weights of attributes and the priorities
of alternatives from the pair-wise comparison matrices of experts’ judgments. However, there
are some disadvantages in the fuzzy AHP, particularly in collecting the judgments for the deci-
sion matrices since the process for data collection can be very time-consuming [5].

Table 1. The previous research work on the approaches for machine tool evaluation.

<table>
<thead>
<tr>
<th>Author</th>
<th>Year</th>
<th>Methodology</th>
</tr>
</thead>
<tbody>
<tr>
<td>Taha and Rostam [1]</td>
<td>2011</td>
<td>Fuzzy AHP and ANN</td>
</tr>
<tr>
<td>Önüt et al. [10]</td>
<td>2008</td>
<td>Fuzzy AHP and Fuzzy TOPSIS</td>
</tr>
<tr>
<td>Taha and Rostam [12]</td>
<td>2011</td>
<td>Fuzzy AHP and PROMETHEE</td>
</tr>
<tr>
<td>Myint and Tabucanon [22]</td>
<td>1994</td>
<td>AHP and GP, sensitivity analysis</td>
</tr>
<tr>
<td>Tabucanon et al. [23]</td>
<td>1994</td>
<td>AHP and Expert System</td>
</tr>
<tr>
<td>Yurdakul [24]</td>
<td>2004</td>
<td>AHP and ANP</td>
</tr>
<tr>
<td>Samvedi et al. [25]</td>
<td>2011</td>
<td>Fuzzy AHP and GRA</td>
</tr>
<tr>
<td>Durán and Aguilo [14]</td>
<td>2008</td>
<td>Fuzzy AHP</td>
</tr>
<tr>
<td>Paramasivam et al. [26]</td>
<td>2011</td>
<td>AHP and ANP</td>
</tr>
<tr>
<td>Iç et al. [16]</td>
<td>2012</td>
<td>AHP</td>
</tr>
<tr>
<td>Iç and Yurdakul [18]</td>
<td>2009</td>
<td>Fuzzy AHP and Fuzzy TOPSIS</td>
</tr>
<tr>
<td>Lin and Yang [17]</td>
<td>1996</td>
<td>AHP</td>
</tr>
<tr>
<td>Qi [19]</td>
<td>2010</td>
<td>Fuzzy AHP</td>
</tr>
<tr>
<td>Ayağ and Gürcan Özdemir [27]</td>
<td>2012</td>
<td>Fuzzy ANP and TOPSIS</td>
</tr>
<tr>
<td>Ayağ and Özdemir [28]</td>
<td>2011</td>
<td>Fuzzy ANP</td>
</tr>
<tr>
<td>Nguyen et al. [29]</td>
<td>2014</td>
<td>Fuzzy ANP and COPRAS-G</td>
</tr>
<tr>
<td>Özgen et al. [31]</td>
<td>2011</td>
<td>Modified DELPHI, AHP, PROMETHEE, Fuzzy sets</td>
</tr>
<tr>
<td>Tsai et al. [32]</td>
<td>2010</td>
<td>AHP</td>
</tr>
<tr>
<td>Yurdakul and Iç [33]</td>
<td>2009</td>
<td>Fuzzy TOPSIS</td>
</tr>
<tr>
<td>Balaj et al. [34]</td>
<td>2009</td>
<td>ELECTRE III</td>
</tr>
<tr>
<td>Sun et al. [35]</td>
<td>2008</td>
<td>AHP</td>
</tr>
<tr>
<td>Rao [36]</td>
<td>2006</td>
<td>digraph and matrix methods</td>
</tr>
<tr>
<td>Rao [37]</td>
<td>2007</td>
<td>GTMA, SAW, WPM, AHP, TOPSIS</td>
</tr>
<tr>
<td>Chtourou et al. [38]</td>
<td>2005</td>
<td>Expert System</td>
</tr>
<tr>
<td>Wang et al. [39]</td>
<td>2000</td>
<td>Fuzzy logic</td>
</tr>
<tr>
<td>Arslan et al. [4]</td>
<td>2004</td>
<td>Multi-criteria weighted average</td>
</tr>
<tr>
<td>Hasan Aghdiaie et al. [20]</td>
<td>2013</td>
<td>SWARA and COPRAS-G</td>
</tr>
</tbody>
</table>

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To overcome the limitations of the fuzzy AHP technique, this paper introduces the integration of a consistent fuzzy AHP and fuzzy COPRAS for machine tool selection. The determination of the Consistency Ratio (CR) is avoided when the fuzzy linguistic preference relation is employed to integrate into the AHP. The proposed method of machine tool selection is developed to be easily implemented.

The Integration of the Consistent Fuzzy AHP and Fuzzy COPRAS for Machine Tool Selection

The consistent fuzzy AHP

The AHP is a multi-criteria decision making technique that allows the decision-makers to structure the decision issues based on pairwise comparisons and expert’s judgments [40, 41]. The AHP presented by Saaty in 1980 (described in Ref. [42]) has become the most popular multi-criteria decision making method [43]. In the manufacturing environment, many industrial problems could not be solved because of incomplete or non-availability of information. Approximation approach, such as fuzzy logic can therefore be used to solve those uncertain problems. The fuzzy AHP combines the pair-wise comparison matrix of decision makers’ judgments and theory of fuzzy sets to handle the uncertainty problems. This method has become well-known for the multi-attribute decision-making (MADM) process, and the integration of fuzzy logic and AHP is a robust and flexible MADM tool for solving complex decision problems [44].

Existing fuzzy AHP uses the pair-wise comparison matrix with the collection of \( n(n-1)/2 \) comparisons. A questionnaire is normally used to get feedback from experts’ judgments. Hence, as the number of attribute increases, the pair-wise comparison questions and the complexity of the questionnaire increase. As the number of question in the survey increases, there is an increased possibility of respondents replying with inaccurate information. This can create inconsistencies in the results even though the consistency ratio may not be less than 0.1. These inconsistencies may require the experts to check and re-answer the questions, which is inefficient and a waste of time [42].

Fuzzy preference relation can be used to overcome this problem, and effective decisions in the practical decision-making process can be made [45–48, 49, 50]. Wang and Chen [51], Rezaei and Ortt [52] and Franco [46] proposed the integration of consistent fuzzy preference relations (CFPR) in the AHP approach to improve the consistency of fuzzy AHP. Using CFPR, the number of pair-wise comparisons are dramatically reduced from \( n(n-1) \) to \((n-1)\) comparisons, and subsequently the remaining comparisons can be computed through the fuzzy preference relations. Thus, the process becomes more efficient, and decision makers take less effort to focus more on making the pair-wise comparisons of attributes [42]. For example, if there are ten attributes and five alternatives, there will be eleven pair-wise comparison matrices. In particular, one 10x10 pair-wise comparison matrix for attributes contains \( 10(10-1)/2 = 45 \) judgments and ten 5x5 pairwise comparison matrices contain \( 10^5(5-1)/2 = 100 \) judgments. Thus, the minimum number of judgments collected from experts must be 145 judgments. In addition, in evaluating alternatives, it is important that the consistency ratio (CR) must be less than 0.1. If the CR is greater than 0.1, then the judgments among the attributes and alternatives need to be re-evaluated. In contrast, using the improved consistent fuzzy AHP and fuzzy COPRAS, the number of pair-wise comparisons is only \((10-1) = 9\). Other similar approach using hybrid AHP concepts includes VIKOR (VIse Kriterijumska Optimizacija Kompromisno Resenje) [53], SAW (Simple Additive Weighting) [37], PROMETHEE (Preference Ranking Organization METHod for Enrich Evaluation) [12, 13], ELECTRE III (Elimination and Et Choice Translating Reality) [34], TOPSIS (Technique for Order Preference by Similarity to Ideal Solution) [5, 10, 14, 18, 31, 33, ...
The integrated approach proposed in this paper, is actually practical and accurate in decision-making processes involving conflicting attributes which can cater for imprecise, uncertain information.

**Fuzzy COPRAS**

The COPRAS (COmplex PRoportional ASsessment) introduced in 1996 by Zavadskas et al. [57], is a well-known MADM approach for evaluating and selecting the most appropriate alternative among a set of available potential alternatives. In this technique, the most suitable solution is determined based on the comparison between the direct and proportional ratio of the best solution and the ratio of the ideal-worst solution. It is constructed based on the attributes of alternatives to handle the complex real-world problems where the properties of attributes are conflicting [58]. However, the properties of the attributes and the expert’s judgments may contain uncertain and imprecise information. Thus, the classical multi-attribute decision-making approaches are insufficient to model the complex real-world problems. Thus, the fuzzy sets theory is the most suitable to be used for handling problems in uncertain environments. In this paper, the fuzzy sets are integrated into the COPRAS method in the form of fuzzy COPRAS [59]. The technique has been used by Chatterjee and Bose [58] for site selection of wind farms, by Fouladgar *et al.* [59] in evaluating the working strategies at a construction company and by Yazdani *et al.* [60] for risk analysis of critical infrastructures.

In this study, the fuzzy COPRAS would be applicable if the weights of the attributes and the ranking of the machine alternatives are given by fuzzy linguistic variables. These are addressed using the fuzzy numbers with input from experts’ judgments. The procedure of fuzzy COPRAS is described in Appendix A.2.

**The proposed model**

The structural hierarchy of the developed model is shown in Fig 1. The required data is initially prepared for the decision-making process. The database is collected from some sources such as literature, experts’ judgments and the catalogues of numerous manufacturers. Frequently meetings are organized to get feedback from the experts for the alternatives and attributes, and for
the determination of data inputs for the fuzzy AHP with the preference relations. The priorities or weights of attributes are calculated by the improved fuzzy AHP with the pair-wise comparison matrix based on the experts’ judgments and fuzzy preference relations. The outputs of the improved fuzzy AHP are the inputs of the fuzzy COPRAS for determining the ranking of alternatives. The decision-makers can use this result for the decision-making process to choose the most suitable solution. If the result is not satisfactory, data justification should be carried out for inputs of improved fuzzy AHP and the final decision is determined by decision-makers.

The attributes in the decision support model are extracted from the literature, catalogues and interviews with experts in manufacturing. The hierarchical structure of the model is shown in Fig 2. It contains three top-down levels: At the first level (level 1), the manufacturing goal is determined for machine tool selection; the middle level (level 2) consists of attributes for the decision-making process such as Cost (A1), Power (A2), Maximum Spindle Speed (A3), Maximum Tool Diameter (A4), Number of Tools (A5), Cutting Feeds (A6), Traverse Speeds (A7), Positioning Precision/Accuracy (A8), Machine Dimensions (A9), and Table Area (A10). The candidate machine tools (M1, M2, M3, M4) are listed in the bottom level (level 3) for the ranking process.

**Methodology**

The method developed for the decision-making process in machine tool evaluation is based on the combination of fuzzy AHP and fuzzy COPRAS. It makes use of the advantages of fuzzy
AHP in determining the weights of attributes and the simplicity of fuzzy COPRAS for ranking alternatives. The integrated approach consists of three phases. In phase 1, a team work approach is taken to formulate the ideas for decision-making. In this stage, decision-makers define the attributes and alternatives from the market of machines or current manufacturing facilities. Information from handbook, past literatures and machine vendors are used to provide relevant knowledge and information for decision-makers to make accurate decisions in machine tool evaluation. The matrices of pair-wise comparisons are formulated from the attributes to prepare for the computation in phase 2 and phase 3. In phase 2, fuzzy AHP with linguistic preference relation is applied to determine the weights of attributes. Phase 3 inherits the results from phase 2 which are the weights of attributes in order to predict the weights of alternatives. The steps in phase 2 and phase 3 are shown in a flowchart of the proposed model (Fig 3).

**Fuzzy number**

In complex evaluation systems, human’s judgments, knowledge and experiences are presented by linguistic terms and vague patterns. These are not presented as numbers but are defined as
variables whose values are words or sentences in natural languages. These linguistic inputs can be represented quantitatively as a fuzzy number in various formats such as trapezoidal, triangular or Gaussian. In this study, the triangular fuzzy number (TFN) is used because of the intuitive and computational-efficient representation with straight lines in the membership function. Moreover, modeling using TFN was shown to be an effective approach for handling the decision problems involving vague and imprecise information [9, 14, 27].

Let $\tilde{A}$ be a fuzzy triangular number on $\mathbb{R}$, $\tilde{A}$ is defined as follows: $\tilde{A} = (l, m, u)$ if the membership function $\mu_{\tilde{A}}(x)$ satisfies the following rules:

$$\mu_{\tilde{A}}(x) = \begin{cases} \frac{x - l}{m - l}, & l \leq x \leq m \\ \frac{u - x}{u - m}, & m \leq x \leq u \\ 0, & \text{otherwise} \end{cases}$$

We establish the linguistic description for the process of evaluation by interviewing the technicians, operators, managers and observations in the industry, utilizing a survey method in the engineering organizations. The linguistic variables are generated from expert’s experience and shown in Table 2 with seven levels of goodness. The membership functions of these linguistic variables are described in Fig 4. The use of linguistic variable is commonly utilized to measure the performance for each criterion based on expert’s judgments.

<table>
<thead>
<tr>
<th>Linguistic variables</th>
<th>Triangular fuzzy numbers (TFN)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Very poor (VP)</td>
<td>(0,0,0.1)</td>
</tr>
<tr>
<td>Poor (P)</td>
<td>(0,0.1,0.3)</td>
</tr>
<tr>
<td>Medium poor (MP)</td>
<td>(0.1,0.3,0.5)</td>
</tr>
<tr>
<td>Medium (M)</td>
<td>(0.3,0.5,0.7)</td>
</tr>
<tr>
<td>Medium good (MG)</td>
<td>(0.5,0.7,0.9)</td>
</tr>
<tr>
<td>Good (G)</td>
<td>(0.7,0.9,1)</td>
</tr>
<tr>
<td>Very Good (VG)</td>
<td>(0.9,1,1)</td>
</tr>
</tbody>
</table>

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doi:10.1371/journal.pone.0133599.g004
Phase I: Conceive with team working

Step 1. Define the manufacturing goal for producing some desired types of part according to the customer’s demand.

Step 2. Define the machine tools which are necessary for formulating the manufacturing system in the manufacturing factory.

Step 3. Create a database of the machine tools from manufacturing supplier and the existing machine tools in the factory.

Step 4. Determine the desirable attributes implemented by decision-makers (DMs) for evaluating the machine tools.

Step 5. Choose the machine tool alternatives for the decision-making process.

Step 6. Build the hierarchical structure for decision-making process which presents the relationship of manufacturing goal, the attributes and alternatives in machine tool selection.

Step 7. Design of the questionnaire for data collection from experts’ judgments.

Phase II: The AHP with consistent fuzzy reference relation [42, 52]

Step 8. Establish pair-wise comparison decision matrix $\tilde{A}$ based on the experts’ judgments for the attributes. Let $A_i$ ($i = 1, 2, \ldots, n$) be a set of attributes ($a_{ij}$), and the relative importance between two attributes is evaluated using the TFNs:

$$
\tilde{A} = \begin{bmatrix}
1 & \tilde{a}_{12} & \ldots & \tilde{a}_{1n} \\
\tilde{a}_{21} & 1 & \ldots & \tilde{a}_{2n} \\
\vdots & \vdots & \ddots & \vdots \\
\tilde{a}_{n1} & \tilde{a}_{n2} & \ldots & 1
\end{bmatrix}
\quad \begin{bmatrix}
1 & \tilde{a}_{12} & \ldots & \tilde{a}_{1n} \\
\tilde{a}_{21} & 1 & \ldots & \tilde{a}_{2n} \\
\vdots & \vdots & \ddots & \vdots \\
\tilde{a}_{n1} & \tilde{a}_{n2} & \ldots & 1
\end{bmatrix}
$$

where $\tilde{a}_{ij}$ is a TFN or fuzzy linguistic variables, $a_{ij} = (0.5, 0.5, 0.5)$ shows that no difference between i-th attribute and j-th attribute [52], which are presented in Table 2. The pair-wise comparison matrix $\tilde{A}_{n \times n}$ with n rows and n columns contains $(n \times n)$ elements, and the diagonal elements of matrix are known in advanced due to comparing with similar attributes. Thus, we have to determine $(n \times n-n)$ remaining elements in the matrix. Furthermore as the property of the pair-wise comparison is reciprocal, the values of the symmetry elements $\tilde{a}_{ij}^{-1}$ of matrix can be determined (in Appendix, Eq 7 and Eq 8). Thus, the number of judgments needed is $n(n-1)/2$. In addition, using the reciprocal fuzzy reference relation in Eqs 12–17 when value i and j run from 1 to (n-1) and (n-2), respectively, we can calculate the value of $(n-1)(n-2)/2$ elements in the matrix. The number of experts’ judgments required is $n(n-1)/2-(n-1)(n-2)/2 = (n-1)$. Thus, the number of judgments in improved fuzzy AHP is significantly less than that of the normal fuzzy AHP [51, 52]. Other elements are determined based on the fuzzy preference relations as shown in Appendix (from Eqs 7–17).

Step 9. Construct the changed fuzzy pair-wise comparison decision matrix based on the fuzzy linguistic preference relations and transform functions. In this step, the transform function is employed to obtain the consistent fuzzy reference relation matrix from the decision matrix in Step 8. This means that after the pair-wise comparison decision matrix is determined, the value of some elements in the matrix are not in the interval [0,1] but would fall in an interval [-c, 1+c], (c>0 and c is the maximum amount of violation from the interval [0,1] among the elements of the decision matrix), the triangular fuzzy numbers obtained would be transformed...
using the transformation function (in Appendix, Eq 18) to preserve the reciprocity and additive consistency [51, 52]. Table 3 shows the changed fuzzy pair-wise comparison matrix.

\[
\tilde{A} = \begin{bmatrix}
\tilde{p}_{12} & \cdots & \tilde{p}_{1n} \\
\tilde{p}_{21} & 1 & \cdots & \tilde{p}_{2n} \\
\vdots & \vdots & \ddots & \vdots \\
\tilde{p}_{n1} & \tilde{p}_{n2} & \cdots & 1
\end{bmatrix} = \begin{bmatrix}
\tilde{p}_{12} & \cdots & \tilde{p}_{1n} \\
\tilde{p}_{12}^{-1} & 1 & \cdots & \tilde{p}_{1n}^{-1} \\
\vdots & \vdots & \ddots & \vdots \\
\tilde{p}_{12}^{-1} & \tilde{p}_{12}^{-1} & \cdots & 1
\end{bmatrix}
\]

where \(\tilde{p}_{ij}\) is the changed fuzzy number after using the transform function

\[
\tilde{A}_i = \frac{1}{n} \sum_{j=1}^{n} p_{ij} = \left( \frac{1}{n} \sum_{j=1}^{n} p_{1j}^{p_1}, \frac{1}{n} \sum_{j=1}^{n} p_{1j}^{p_2}, \frac{1}{n} \sum_{j=1}^{n} p_{1j}^{p_3}, \ldots, \frac{1}{n} \sum_{j=1}^{n} p_{1j}^{p_n} \right)
\]

\[
\tilde{w}_i = \left( w_{i1}, w_{i2}, w_{i3} \right) = \frac{\tilde{A}_i}{\sum_{i=1}^{n} A_i} = \frac{1}{A_1 + A_2 + \ldots + A_n} \left( \sum_{j=1}^{n} \frac{1}{n} \sum_{j=1}^{n} p_{ij}^{p_1}, \sum_{j=1}^{n} \frac{1}{n} \sum_{j=1}^{n} p_{ij}^{p_2}, \sum_{j=1}^{n} \frac{1}{n} \sum_{j=1}^{n} p_{ij}^{p_3} \right)
\]

**Step 10.** Determine the defuzzied priorities/weights of the attributes using the simplest fuzzy mean [52].

\[
w_{i} = \frac{w_{i1} + w_{i2} + w_{i3}}{3}
\]

**Phase III: Fuzzy COPRAS.** In this phase, the procedure of fuzzy COPRAS described in Appendix A.2 is applied to determine the ranking of alternative. As a continuation from step 10, the steps 11–20 are adapted from the procedure of fuzzy COPRAS to calculate the weights of potential alternatives.

**Step 11.** Formulate the fuzzy decision support matrix/trade-off matrix using the fuzzy linguistic variables as reported in Table 4. The membership functions of fuzzy linguistic variables are described in Fig 5.

**Step 12.** Defuzzification of the fuzzy trade-off matrix.

**Step 13.** Data normalization of the trade-off matrix.

**Step 14.** Determine the weighted normalized trade-off matrix.

**Step 15.** Calculate the total summation \(P_1\) (maximum optimization direction).

**Step 16.** Calculate the total summation \(R_i\) (minimum optimization direction).

**Step 17.** Determine the minimal of \(R_i\) value.
Step 18. Calculate the priority of each alternative.

Step 19. Determine the optimality criterion K.

Step 20. Calculate the utility degree of each alternative and determine the ranking.

A Case Study for Machine Tool Selection

A case study is carried out for Keio Machining Lab with the assistance from experienced technicians having extensive knowledge in the field of machining processes. The selection of factors for decision-making is supervised by three experienced experts chosen based on the criteria as shown in Table 5. A survey for formulating the comparison decision matrix is conducted by the decision-makers with ten attributes (S1 File). These attributes are collected from past literatures and catalogues of CNC machines (cost-A1, power-A2, maximum spindle speed-A3,

Table 4. Fuzzy linguistic variables.

<table>
<thead>
<tr>
<th>Linguistic variable</th>
<th>TFN</th>
</tr>
</thead>
<tbody>
<tr>
<td>Very Low (VL)</td>
<td>(1,1,3)</td>
</tr>
<tr>
<td>Low (L)</td>
<td>(1,3,5)</td>
</tr>
<tr>
<td>Medium (M)</td>
<td>(3,5,7)</td>
</tr>
<tr>
<td>High</td>
<td>(5,7,9)</td>
</tr>
<tr>
<td>Very High (VH)</td>
<td>(7,9,9)</td>
</tr>
</tbody>
</table>

doi:10.1371/journal.pone.0133599.t004

Table 5. The characteristics of the three decision-making experts.

<table>
<thead>
<tr>
<th></th>
<th>Gender</th>
<th>Age</th>
<th>Education Level</th>
<th>Experience (years)</th>
<th>Job title</th>
<th>Job responsibility</th>
</tr>
</thead>
<tbody>
<tr>
<td>Decision-making expert 1 (DM1)</td>
<td>Male</td>
<td>40–50</td>
<td>Bachelor in Manufacturing Engineering</td>
<td>&gt;20</td>
<td>Manufacturing management and consultant at the supplier of CNC machine tools</td>
<td>Consultant in CNC machine tool and manufacturing process, production planning and scheduling.</td>
</tr>
<tr>
<td>Decision-making expert 2 (DM2)</td>
<td>Male</td>
<td>30–40</td>
<td>Bachelor in Mechanical Engineering</td>
<td>&gt;10</td>
<td>Director of the manufacturing company</td>
<td>Management of manufacturing company, organization of production facilities and development of the machining process.</td>
</tr>
<tr>
<td>Decision-making expert 3 (DM3)</td>
<td>Male</td>
<td>40–50</td>
<td>Bachelor in Manufacturing Engineering</td>
<td>&gt;20</td>
<td>Technician</td>
<td>Supervision of the machining process, determination of the machining parameters and control the CNC machines.</td>
</tr>
</tbody>
</table>

doi:10.1371/journal.pone.0133599.t005
maximum tool diameter - A4, number of tools - A5, cutting feeds - A6, traverse speeds - A7, positioning precision accuracy - A8, machine dimensions - A9, table area - A10). They are described on the decision hierarchy, as in Fig 2. Four machines are chosen as alternatives from the potential suppliers for the decision-making. The matrix of pair-wise comparison between the attributes is filled with fuzzy linguistic assessment variables based on the expert’s judgments, as shown in Table 6.

The comparison matrix among the attributes of machines is created with 9 elements/cells corresponding to 9 judgments from the expert. The rest of the elements within the matrix are calculated by applying Eqs 7–17 in the Appendix. A MATLAB program was developed to determine the values of the remainder of the elements in the decision matrix. The resulting elements are shown in Table 7. For example, to calculate the value of \( \tilde{p}_{91} \) in the decision matrix, the equations Eqs 15–17 are utilized as follows.

\[
\tilde{p}_{91} = (\tilde{p}^L_{91}, \tilde{p}^M_{91}, \tilde{p}^R_{91})
\]

\[
p^L_{91} + p^L_{92} + p^L_{93} + p^L_{94} + p^L_{95} + p^L_{96} + p^L_{97} + p^L_{98} + p^L_{99} = \frac{(9 - 1) + 1}{2} = \frac{9}{2}
\]

\[
\Rightarrow \left\{
\begin{align*}
\tilde{p}^L_{91} & = \frac{9}{2} - (p^L_{12} + p^L_{23} + p^L_{34} + p^L_{45} + p^L_{56} + p^L_{67} + p^L_{78} + p^L_{89}) \\
\tilde{p}^M_{91} & = \frac{9}{2} - (p^M_{12} + p^M_{23} + p^M_{34} + p^M_{45} + p^M_{56} + p^M_{67} + p^M_{78} + p^M_{89}) \\
\tilde{p}^R_{91} & = \frac{9}{2} - (p^R_{12} + p^R_{23} + p^R_{34} + p^R_{45} + p^R_{56} + p^R_{67} + p^R_{78} + p^R_{89})
\end{align*}
\right.
\]

Therefore, from the above equations, the value of element \( \tilde{p}_{19} = (p^L_{19}, p^M_{19}, p^R_{19}) = \tilde{p}^{-1}_{91} \).

According to Eqs 9–11, we have:

\[
p^L_{19} = 1 - p^R_{91}; p^M_{19} = 1 - p^M_{91}; p^R_{19} = 1 - p^M_{91}
\]

Some elements of Table 7 fall outside the interval [0,1]. Thus, according to Eq 18, the transforming function \( f(x) = (x+0.9)/(1+2*0.9) \) is used to preserve the consistency of the matrix, and the result is shown in Table 8.

---

**Table 6.** Pair-wise comparison matrix among the attributes of CNC machines.

<table>
<thead>
<tr>
<th></th>
<th>A1</th>
<th>A2</th>
<th>A3</th>
<th>A4</th>
<th>A5</th>
<th>A6</th>
<th>A7</th>
<th>A8</th>
<th>A9</th>
<th>A10</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cost (A1)</td>
<td>*</td>
<td>M</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Power (A2)</td>
<td></td>
<td>*</td>
<td>P</td>
<td></td>
<td></td>
<td></td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Maximum Spindle Speed (A3)</td>
<td></td>
<td></td>
<td>*</td>
<td>G</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Maximum Tool Diameter (A4)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>*</td>
<td>MG</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of Tools (A5)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>*</td>
<td>P</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cutting Feed (A6)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>*</td>
<td>G</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Traverse Speed (A7)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>*</td>
<td>VP</td>
</tr>
<tr>
<td>Positioning Precision Accuracy (A8)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>*</td>
</tr>
<tr>
<td>Machine Dimension (A9)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Table Area (A10)</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>

The (*) symbol in Table 5 presents the fuzzy number (0.5, 0.5, 0.5).

*DOI:10.1371/journal.pone.0133599.t006*
The table 7. The fuzzy linguistic reference relation matrix with attributes.

<table>
<thead>
<tr>
<th></th>
<th>A1</th>
<th>A2</th>
<th>A3</th>
<th>A4</th>
<th>A5</th>
<th>A6</th>
<th>A7</th>
<th>A8</th>
<th>A9</th>
<th>A10</th>
</tr>
</thead>
<tbody>
<tr>
<td>A1</td>
<td>(0.5,0.5,0.5)</td>
<td>(0.3,0.5,0.7)</td>
<td>(-0.2,0.1,0.5)</td>
<td>(0.0,0.5,1.0)</td>
<td>(0.0,0.7,1.4)</td>
<td>(-0.5,0.3,1.2)</td>
<td>(-0.3,0.7,1.7)</td>
<td>(-0.8,0.2,1.3)</td>
<td>(-0.4,0.7,1.8)</td>
<td>(-0.9,0.3,-0.5)</td>
</tr>
<tr>
<td>A2</td>
<td>(0.3,0.5,0.7)</td>
<td>(0.5,0.5,0.5)</td>
<td>(0.0,0.1,0.3)</td>
<td>(0.2,0.5,0.8)</td>
<td>(0.2,0.7,1.2)</td>
<td>(-0.3,0.3,1.0)</td>
<td>(-1.0,0.7,1.5)</td>
<td>(-0.6,0.2,1.1)</td>
<td>(-0.2,0.7,1.6)</td>
<td>(-0.7,0.3,1.4)</td>
</tr>
<tr>
<td>A3</td>
<td>(0.5,0.9,1.2)</td>
<td>(0.7,0.9,1.0)</td>
<td>(0.5,0.5,0.5)</td>
<td>(0.7,0.9,1.0)</td>
<td>(0.7,1.1,1.4)</td>
<td>(0.2,0.7,1.2)</td>
<td>(0.4,1.1,1.7)</td>
<td>(-0.1,0.6,1.3)</td>
<td>(0.3,1.1,1.8)</td>
<td>(-0.2,0.7,1.6)</td>
</tr>
<tr>
<td>A4</td>
<td>(0.0,0.5,1.0)</td>
<td>(0.2,0.5,0.8)</td>
<td>(0.0,0.1,0.3)</td>
<td>(0.5,0.5,0.5)</td>
<td>(0.5,0.7,0.9)</td>
<td>(0.0,0.3,0.7)</td>
<td>(0.2,0.7,1.2)</td>
<td>(-0.3,0.2,0.8)</td>
<td>(0.1,0.7,1.3)</td>
<td>(-0.4,0.3,1.1)</td>
</tr>
<tr>
<td>A5</td>
<td>(-0.4,0.3,1.0)</td>
<td>(-0.2,0.3,0.8)</td>
<td>(-0.4,-0.1,0.3)</td>
<td>(0.1,0.3,0.5)</td>
<td>(0.5,0.5,0.5)</td>
<td>(0.0,0.1,0.3)</td>
<td>(0.2,0.5,0.8)</td>
<td>(-0.3,0.0,0.4)</td>
<td>(0.1,0.5,0.9)</td>
<td>(-0.4,0.1,0.7)</td>
</tr>
<tr>
<td>A6</td>
<td>(-0.2,0.7,1.5)</td>
<td>(0.0,0.7,1.3)</td>
<td>(-0.2,0.3,0.8)</td>
<td>(0.3,0.7,1.0)</td>
<td>(0.7,0.9,1.0)</td>
<td>(0.5,0.5,0.5)</td>
<td>(0.7,0.9,1.0)</td>
<td>(0.2,0.4,0.6)</td>
<td>(0.6,0.9,1.1)</td>
<td>(0.1,0.5,0.9)</td>
</tr>
<tr>
<td>A7</td>
<td>(-0.7,0.3,1.3)</td>
<td>(-0.5,0.3,1.1)</td>
<td>(-0.7,-0.1,0.6)</td>
<td>(-0.2,0.3,0.8)</td>
<td>(0.2,0.5,0.8)</td>
<td>(0.0,0.1,0.3)</td>
<td>(0.5,0.5,0.5)</td>
<td>(0.0,0.0,0.1)</td>
<td>(0.4,0.5,0.6)</td>
<td>(0.4,0.6,0.9)</td>
</tr>
<tr>
<td>A8</td>
<td>(-0.3,0.8,1.8)</td>
<td>(-1.0,8.1,6)</td>
<td>(-0.3,0.4,1.1)</td>
<td>(0.2,0.8,1.3)</td>
<td>(0.6,1.0,1.3)</td>
<td>(0.4,0.6,0.8)</td>
<td>(0.9,1.0,1.0)</td>
<td>(0.5,0.5,0.5)</td>
<td>(0.9,1.0,1.0)</td>
<td>(0.4,0.6,0.8)</td>
</tr>
<tr>
<td>A9</td>
<td>(-0.8,0.3,1.4)</td>
<td>(-0.6,0.3,1.2)</td>
<td>(-0.8,-0.1,0.7)</td>
<td>(-0.3,0.3,0.9)</td>
<td>(0.1,0.5,0.9)</td>
<td>(-0.1,0.1,0.4)</td>
<td>(0.4,0.5,0.6)</td>
<td>(0.0,0.0,0.1)</td>
<td>(0.5,0.5,0.5)</td>
<td>(0.0,0.1,0.3)</td>
</tr>
<tr>
<td>A10</td>
<td>(1.5,0.7,1.9)</td>
<td>(-0.4,0.7,1.7)</td>
<td>(-0.6,0.3,1.2)</td>
<td>(-0.1,0.7,1.4)</td>
<td>(0.3,0.9,1.4)</td>
<td>(0.1,0.5,0.9)</td>
<td>(0.1,0.4,0.6)</td>
<td>(0.2,0.4,0.6)</td>
<td>(0.7,0.9,1.0)</td>
<td>(0.5,0.5,0.5)</td>
</tr>
</tbody>
</table>

doi:10.1371/journal.pone.0133599.t007

The average values and weights of attributes are determined with Eq 4 and Eq 5, and the defuzzification of fuzzy triangular numbers is calculated by Eq 6. Table 9 shows the results of average values, fuzzy weights and defuzzied weights of the attributes for the decision-making process.

The decision matrix is established based on the experts’ judgments, as shown in Table 10. The experts use the fuzzy linguistic terms described in Table 4 to perform their assessment of each alternative against each attribute. Table 11 depicts the decision matrix with the presence of fuzzy numbers which has been converted from linguistic terms.

In the subsequent step, defuzzification of the values of the elements or cells in the trade-off matrix is implemented using Eq 21. The results are shown in Table 12.

After defuzzification of the trade-off matrix is implemented, the normalization values of the elements in the matrix are calculated according to step 6 in fuzzy COPRAS method. These are then converted to the weighted normalized values by multiplying by the weights of the attributes according to Eq 22. Finally, the weighted normalized decision support matrix is obtained as shown in Table 13.

In the following step, after the weighted normalized decision matrix is obtained, Eqs 23, 24, 25, 27 and 29 are used to determine the values of $P_i$, $R_i$, $Q_i$, $N_i$. The results are shown in Table 14. The PIS (Positive Ideal Solution) and NIS (Negative Ideal Solution) are used to determine the ranking according to TOPSIS methodology.

The results from Table 14 and Figs 6 and 7 show that the ranking of alternatives is as follows: $MC_1 > MC_2 > MC_3 = MC_4$. Therefore, according to the collected data, we realize that $MC_1$ is the best alternative with higher-ranking rate of the closeness coefficient for machine tool selection.

**Discussion**

Evaluating machine tools evaluation for the implementation of manufacturing systems in production enterprises is a complex task which requires proper consideration in the technique and systems engineering management. The decision requires taking into account various factors to obtain the manufacturing goals and the capacity of the enterprise, and contains both a mixture of quantitative and qualitative factors. To overcome this problem, the model was developed based on the fuzzy AHP with consideration of fuzzy linguistic preference relation and fuzzy COPRAS to collect and analyze the judgments of experts for the selected attributes and the potential alternatives.
Table 8. Transforming results of the fuzzy linguistic reference relation matrix with function $f(x) = (x+0.9)/(1+2x0.9)$.

<table>
<thead>
<tr>
<th></th>
<th>A1</th>
<th>A2</th>
<th>A3</th>
<th>A4</th>
<th>A5</th>
<th>A6</th>
<th>A7</th>
<th>A8</th>
<th>A9</th>
<th>A10</th>
</tr>
</thead>
<tbody>
<tr>
<td>A1</td>
<td>(0.5,0.5,0.5)</td>
<td>(0.43,0.5,0.57)</td>
<td>(0.25,0.36,0.5)</td>
<td>(0.32,0.5,0.68)</td>
<td>(0.32,0.57,0.82)</td>
<td>(0.14,0.43,0.75)</td>
<td>(0.21,0.57,0.93)</td>
<td>(0.04,0.39,0.79)</td>
<td>(0.18,0.57,0.96)</td>
<td>(0.0,0.43,0.14)</td>
</tr>
<tr>
<td>A2</td>
<td>(0.43,0.5,0.57)</td>
<td>(0.5,0.5,0.5)</td>
<td>(0.32,0.36,0.43)</td>
<td>(0.39,0.5,0.61)</td>
<td>(0.39,0.57,0.75)</td>
<td>(0.21,0.43,0.68)</td>
<td>(0.29,0.57,0.86)</td>
<td>(0.11,0.39,0.71)</td>
<td>(0.25,0.57,0.89)</td>
<td>(0.07,0.43,0.82)</td>
</tr>
<tr>
<td>A3</td>
<td>(0.5,0.64,0.75)</td>
<td>(0.57,0.64,0.68)</td>
<td>(0.5,0.5,0.5)</td>
<td>(0.57,0.64,0.68)</td>
<td>(0.57,0.71,0.82)</td>
<td>(0.39,0.57,0.75)</td>
<td>(0.46,0.71,0.93)</td>
<td>(0.29,0.54,0.79)</td>
<td>(0.43,0.71,0.96)</td>
<td>(0.25,0.57,0.89)</td>
</tr>
<tr>
<td>A4</td>
<td>(0.32,0.5,0.68)</td>
<td>(0.39,0.5,0.61)</td>
<td>(0.32,0.36,0.43)</td>
<td>(0.5,0.5,0.5)</td>
<td>(0.5,0.57,0.64)</td>
<td>(0.32,0.43,0.57)</td>
<td>(0.39,0.57,0.75)</td>
<td>(0.21,0.39,0.61)</td>
<td>(0.36,0.57,0.79)</td>
<td>(0.18,0.43,0.71)</td>
</tr>
<tr>
<td>A5</td>
<td>(0.18,0.43,0.68)</td>
<td>(0.25,0.43,0.61)</td>
<td>(0.18,0.29,0.43)</td>
<td>(0.36,0.43,0.5)</td>
<td>(0.5,0.5,0.5)</td>
<td>(0.32,0.36,0.43)</td>
<td>(0.39,0.5,0.61)</td>
<td>(0.21,0.32,0.46)</td>
<td>(0.36,0.5,0.64)</td>
<td>(0.18,0.36,0.57)</td>
</tr>
<tr>
<td>A6</td>
<td>(0.25,0.5,0.86)</td>
<td>(0.32,0.5,0.79)</td>
<td>(0.25,0.43,0.61)</td>
<td>(0.43,0.57,0.68)</td>
<td>(0.57,0.64,0.68)</td>
<td>(0.5,0.5,0.5)</td>
<td>(0.57,0.64,0.68)</td>
<td>(0.39,0.46,0.54)</td>
<td>(0.54,0.64,0.71)</td>
<td>(0.36,0.5,0.64)</td>
</tr>
<tr>
<td>A7</td>
<td>(0.07,0.43,0.79)</td>
<td>(0.14,0.43,0.71)</td>
<td>(0.07,0.29,0.54)</td>
<td>(0.25,0.43,0.61)</td>
<td>(0.39,0.5,0.61)</td>
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<td>(0.46,0.54,0.64)</td>
</tr>
<tr>
<td>A8</td>
<td>(0.21,0.61,0.96)</td>
<td>(0.29,0.61,0.89)</td>
<td>(0.21,0.46,0.71)</td>
<td>(0.39,0.61,0.79)</td>
<td>(0.54,0.68,0.79)</td>
<td>(0.46,0.54,0.61)</td>
<td>(0.64,0.68,0.68)</td>
<td>(0.5,0.5,0.5)</td>
<td>(0.64,0.68,0.68)</td>
<td>(0.46,0.54,0.61)</td>
</tr>
<tr>
<td>A9</td>
<td>(0.04,0.43,0.82)</td>
<td>(0.11,0.43,0.75)</td>
<td>(0.04,0.29,0.57)</td>
<td>(0.21,0.43,0.64)</td>
<td>(0.36,0.5,0.64)</td>
<td>(0.29,0.36,0.46)</td>
<td>(0.46,0.5,0.54)</td>
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<td>(0.5,0.5,0.5)</td>
<td>(0.32,0.36,0.43)</td>
</tr>
<tr>
<td>A10</td>
<td>(0.86,0.57,1.0)</td>
<td>(0.18,0.57,0.93)</td>
<td>(0.11,0.43,0.75)</td>
<td>(0.29,0.57,0.82)</td>
<td>(0.43,0.64,0.82)</td>
<td>(0.36,0.5,0.64)</td>
<td>(0.36,0.46,0.54)</td>
<td>(0.39,0.46,0.54)</td>
<td>(0.57,0.64,0.68)</td>
<td>(0.5,0.5,0.5)</td>
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</table>
In this study, the MCDM model considered ten attributes for evaluating machine tools, as listed in Table 6. The weight of spindle speed is ranked the highest because this is a very important criterion to improve the productivity of manufacturing company. The second highest ranked criterion is the positioning precision accuracy to ensure the quality of product. Other significant criteria are table area, cutting feed, and power for improved productivity and the capacity for processing large-sized product. The cost of machine tool is also a concern for the small and medium enterprises. The final assignment of priority order for the attributes of machine tool is reasonable according to expert’s judgments, and it is also suitable for many cases in the practices at

<table>
<thead>
<tr>
<th>Table 9. Weights of attributes.</th>
</tr>
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<td><strong>Average</strong></td>
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</tr>
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</tr>
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<td>A9</td>
</tr>
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<td>A10</td>
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<td><strong>Total</strong></td>
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</table>

doi:10.1371/journal.pone.0133599.t009

<table>
<thead>
<tr>
<th>Table 10. Decision support matrix/trade-off matrix using fuzzy linguistic term in Table 4.</th>
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</tr>
<tr>
<td>Machine 1 (MC1)</td>
</tr>
<tr>
<td>Machine 2 (MC2)</td>
</tr>
<tr>
<td>Machine 3 (MC3)</td>
</tr>
<tr>
<td>Machine 4 (MC4)</td>
</tr>
</tbody>
</table>

doi:10.1371/journal.pone.0133599.t010

<table>
<thead>
<tr>
<th>Table 11. The trade-off matrix/decision matrix using the fuzzy numbers.</th>
</tr>
</thead>
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</tr>
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<td>Machine 1 (MC1)</td>
</tr>
<tr>
<td>Machine 2 (MC2)</td>
</tr>
<tr>
<td>Machine 3 (MC3)</td>
</tr>
<tr>
<td>Machine 4 (MC4)</td>
</tr>
</tbody>
</table>

doi:10.1371/journal.pone.0133599.t011

<table>
<thead>
<tr>
<th>Table 12. Defuzzification of decision support matrix/trade-off matrix.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>A1</strong></td>
</tr>
<tr>
<td>Machine 1 (MC1)</td>
</tr>
<tr>
<td>Machine 2 (MC2)</td>
</tr>
<tr>
<td>Machine 3 (MC3)</td>
</tr>
<tr>
<td>Machine 4 (MC4)</td>
</tr>
</tbody>
</table>

doi:10.1371/journal.pone.0133599.t012

In this study, the MCDM model considered ten attributes for evaluating machine tools, as listed in Table 6. The weight of spindle speed is ranked the highest because this is a very important criterion to improve the productivity of manufacturing company. The second highest ranked criterion is the positioning precision accuracy to ensure the quality of product. Other significant criteria are table area, cutting feed, and power for improved productivity and the capacity for processing large-sized product. The cost of machine tool is also a concern for the small and medium enterprises. The final assignment of priority order for the attributes of machine tool is reasonable according to expert’s judgments, and it is also suitable for many cases in the practices at
manufacturing companies. Four alternatives of CNC machine tools are selected and their ranking is determined based on fuzzy COPRAS based on weights from fuzzy AHP. This integrated approach has significantly reduced the required number of experts’ judgments.

The method of making decisions based on the experts’ judgments may result in inconsistency, since it depends on the experience and knowledge of the decision-makers. Thus, results can differ when the different groups of experts are selected as evaluators. Thus, the aggregation of fuzzy sets is used to aggregate the experts’ judgments in the group. It is the duty of managers to carefully choose participants having the appropriate experience and knowledge. For example, in this study, the decision-maker has listed that the cutting feed is considered more important than the number of cutting tools. This shows that cutting performance may be appropriate for CNC machine considerations, but for a production system a greater number of cutting tools gives better system flexibility.

The results of the proposed method show that CNC machine 1 and CNC machine 3 have the same ranking. In this case the attributes need to be scrutinized more carefully, CNC machine 1 is better than CNC machine 2 as high-value attributes such maximum spindle speed (MC1: 10,000 min\(^{-1}\) > MC2: 6000 min\(^{-1}\)). The result is validated with the classic TOPSIS method in Fig 8.

| Machine 1 (MC1) | 0.1084 0.1131 0.1396 0.0947 0.1226 0.0990 0.1311 0.0960 0.1259 |
| Machine 2 (MC2) | 0.1084 0.1131 0.1396 0.0790 0.0947 0.1226 0.0990 0.1311 0.0960 0.1259 |
| Machine 3 (MC3) | 0.1084 0.1131 0.0997 0.1106 0.0316 0.1226 0.0990 0.1311 0.0960 0.1259 |
| Machine 4 (MC4) | 0.1084 0.1131 0.0997 0.1106 0.0316 0.1226 0.0990 0.1311 0.0960 0.1259 |

Table 13. Weighted normalized decision matrix.

<table>
<thead>
<tr>
<th>Pi</th>
<th>RI</th>
<th>Qi</th>
<th>Ni</th>
<th>Ranking</th>
<th>(d_{\text{TOPSIS}})</th>
<th>(d_{\text{ccTOPSIS}})</th>
<th>(cc_{\text{TOPSIS}})</th>
<th>Ranking_{TOPSIS}</th>
</tr>
</thead>
<tbody>
<tr>
<td>Machine 1 (MC1)</td>
<td>0.9050</td>
<td>0.2044</td>
<td>1.1094</td>
<td>100%</td>
<td>1</td>
<td>0.0100</td>
<td>0.0236</td>
<td>0.7026</td>
</tr>
<tr>
<td>Machine 2 (MC2)</td>
<td>0.9050</td>
<td>0.2044</td>
<td>1.1094</td>
<td>100%</td>
<td>2</td>
<td>0.0100</td>
<td>0.0236</td>
<td>0.7026</td>
</tr>
<tr>
<td>Machine 3 (MC3)</td>
<td>0.8336</td>
<td>0.2044</td>
<td>1.0380</td>
<td>93.565%</td>
<td>3</td>
<td>0.0236</td>
<td>0.0110</td>
<td>0.2974</td>
</tr>
<tr>
<td>Machine 4 (MC4)</td>
<td>0.8336</td>
<td>0.2044</td>
<td>1.0380</td>
<td>93.565%</td>
<td>3</td>
<td>0.0236</td>
<td>0.0110</td>
<td>0.2974</td>
</tr>
</tbody>
</table>

Table 14. The ranking for machine tool alternatives.

doi:10.1371/journal.pone.0133599.t013

doi:10.1371/journal.pone.0133599.t014
Fig 6. The weights/priorities of attributes.
doi:10.1371/journal.pone.0133599.g006

Fig 7. Ranking of alternatives.
doi:10.1371/journal.pone.0133599.g007

Fig 8. Closeness coefficient of machine tool alternatives.
doi:10.1371/journal.pone.0133599.g008
Conclusion and Future Works

In today’s manufacturing environment, decision-making is a difficult and time-consuming process involving many attributes in today’s manufacturing environment. In most cases, these attributes can sometime imprecise and vague, and are difficult to be defined numerically. In this study, the integration of fuzzy AHP and Fuzzy COPRAS has shown significant advantage in data collection for processing uncertain information on machine tool evaluation. In particular, the fuzzy linguistic preference relation is used to determine the elements of decision matrix based on experts’ judgments. Using this approach, the number of expert judgment can be significantly reduced while still ensuring the consistence of fuzzy AHP enabling a rapid decision-making process. This is a practical and applicable method for the decision-making process and helps engineers and managers to interpret information by modeling the quantitative and qualitative input data.

In this study, using the developed fuzzy AHP and fuzzy COPRAS, it was shown that MC1 is the best selection for implementation in manufacturing systems. However, the attributes of machine tools are hypothesized as independent factors affecting the decision-making without consideration of their interactions and inter-dependence. For future research work, the fuzzy ANP (Analytic Network Process) can be further developed and implemented based on fuzzy linguistic preference relations or its hybrid approaches with many different methods such fuzzy PROMETHEE, fuzzy ELECTRE, fuzzy VIKOR, fuzzy SAW, fuzzy ARAS, and fuzzy TOPSIS.

Appendix

A.1. Fuzzy reference relations

Definition 1 [51, 62, 63]: A fuzzy positive matrix

\[ \tilde{A} = (\tilde{a}_{ij}) \text{ reciprocal } \Leftrightarrow \tilde{a}_{ij} = \tilde{a}_{ji}^{-1}. \]  

Definition 2 [51, 62]: A fuzzy positive matrix

\[ \tilde{A} = (\tilde{a}_{ij}) \text{ consistent } \Leftrightarrow \tilde{a}_{ij} \otimes \tilde{a}_{kl} \cong \tilde{a}_{ik} \].

Proposition 1 [42, 51, 52, 64]: Consider a set of alternatives, \( X = \{x_1, x_2, \ldots, x_n\} \) associated with a fuzzy reciprocal preference matrix \( \tilde{A} = (\tilde{a}_{ij}) \) with \( \tilde{a}_{ij} \in [1/9, 9] \) and the corresponding fuzzy reciprocal linguistic preference relation \( \tilde{P} = (\tilde{p}_{ij}) \) with \( \tilde{p}_{ij} \in [0, 1] \).

\[ a) \ p_{ij} + p_{ji} = 1, \forall i, j \in \{1, 2, \ldots, n\} \]  

\[ b) \ p_{ij}^{M} + p_{ji}^{M} = 1, \forall i, j \in \{1, 2, \ldots, n\} \]  

\[ c) \ p_{ij}^{L} + p_{ji}^{L} = 1, \forall i, j \in \{1, 2, \ldots, n\} \]

Proposition 2 [42, 51, 52, 64]: For a reciprocal fuzzy reference relation \( \tilde{P} = (\tilde{p}_{ij}) = \)
(\(p_L^i, p_M^i, p_R^i\)) to be consistent, the following statement must be equivalent:

\[
\begin{align*}
a) & \quad p_L^i + p_L^j + p_R^k = \frac{3}{2}, \forall i < j < k \tag{12} \\
b) & \quad p_M^i + p_M^j + p_M^k = \frac{3}{2}, \forall i < j < k \tag{13} \\
c) & \quad p_R^i + p_R^j + p_L^k = \frac{3}{2}, \forall i < j < k \tag{14} \\
d) & \quad p_L^i(j + 1) + p_L^j(j + 2) + \ldots + p_L^j(j - 1) + p_R^k = \frac{j - i + 1}{2}, \forall i < j \tag{15} \\
e) & \quad p_M^i(j + 1) + p_M^j(j + 2) + \ldots + p_M^j(j - 1) + p_M^k = \frac{j - i + 1}{2}, \forall i < j \tag{16} \\
f) & \quad p_R^i(j + 1) + p_R^j(j + 2) + \ldots + p_R^j(j - 1) + p_L^k = \frac{j - i + 1}{2}, \forall i < j \tag{17} \\
\end{align*}
\]

If the entries of the design matrix or the values of the matrix \(\tilde{P} = (\tilde{p}_{ij}) = (p_L^i, p_M^i, p_R^i)\) are not in the interval \([0, 1]\) but fall in an interval \([-c, 1+c]\), \((c > 0)\), the obtained fuzzy numbers would need to be transformed by using transform function to preserve the reciprocity and additive consistency; namely \(f: [-c, 1+c] \to [0,1]\).

\[
f(x^{L,M,R}) = \frac{x^{L,M,R} + c}{1 + 2c} \tag{18}
\]

### A.2. The procedure of fuzzy COPRAS

The procedure of the fuzzy COPRAS includes the following steps:

1. Define the linguistic terms used by decision-makers (Table 4).
2. Construct the fuzzy decision support matrix. The preference ratios of alternatives are expressed by fuzzy linguistic variables in triangular fuzzy numbers.
3. Determine the weights of the attributes.
4. Calculate the aggregated fuzzy ratio \(\tilde{x}_{ij}\) of alternative \(A_i\) with respect to the attributes \(C_j\), where \(i = 1, 2, \ldots, m\) and \(j = 1, 2, \ldots, n\).

\[
D = \begin{bmatrix}
C_1 & C_2 & \ldots & C_n \\
A_1 & \tilde{x}_{11} & \tilde{x}_{12} & \ldots & \tilde{x}_{1n} \\
A_2 & \tilde{x}_{21} & \tilde{x}_{22} & \ldots & \tilde{x}_{2n} \\
\vdots & \vdots & \vdots & \ddots & \vdots \\
A_m & \tilde{x}_{m1} & \tilde{x}_{m2} & \ldots & \tilde{x}_{mn}
\end{bmatrix}, \tag{19}
\]

where \(i = 1, 2, \ldots, m\); and \(j = 1, 2, \ldots, n\).

\[
\tilde{x}_{ij} = (x_{ij1}, x_{ij2}, x_{ij3}),
\]

\[
x_{ij1} = \min\{x_{ijk}\};
\quad x_{ij2} = \frac{1}{K} \sum_{k=1}^{K} x_{ijk};
\quad x_{ij3} = \max\{x_{ijk}\} \tag{20}
\]
where $\tilde{x}_{ijk}$ is the ratio of alternative $A_i$ with respect to the attribute $C_j$ evaluated by $k$-th expert ($K$ is a number of experts)$\tilde{x}_{ijk} = (x_{ijk1}, x_{ijk2}, x_{ijk3})$.

Step 5. Defuzzification of the aggregated fuzzy decision support matrix:

After aggregating the fuzzy scale in the fuzzy decision support matrix is completed, the matrix $D$ is converted into the aggregated fuzzy decision support matrix and then the defuzzification of this matrix is implemented to obtain the crisp values by applying the center of area method by the following equation $[59, 65, 66]$. In particular, $U$, $M$ and $L$ are upper, medium and lower limitation of fuzzy number $x$, respectively.

\[
x_{ij} = \frac{[(Ux_{ij} - Lx_{ij}) + (Mx_{ij} - Lx_{ij})]}{3} + Lx_{ij}
\]

Step 6. Normalize the data in the decision support matrix ($f_{ij}$). The normalization of the decision-making process is implemented by determining the ratio of the value of each attribute and the largest value in each column to transform the values of the attributes into value boundary $[0, 1]$ and all the attributes are dimensionless.

Step 7. Determine the weighted normalized decision support matrix ($\tilde{x}_{ij}$) through each element/cell in the matrix. It is calculated by multiplying the priority weight of the selected attribute ($w_j$) with the respective normalized value in the decision support matrix:

\[
\tilde{x}_{ij} = f_{ij} \times w_j
\]

Step 8. Calculate the total summation $P_i$ of the values of the attributes with the desire of achieving the greatest value in the maximal optimization direction for each alternative (line/row of the decision support matrix):

\[
P_i = \sum_{j=1}^{k} \tilde{x}_{ij}
\]

Step 9. Calculate the total summation $R_i$ of the values of the attributes with the desire of achieving the smallest value in the minimal optimization direction for each alternative (line/row of the decision support matrix):

\[
R_i = \sum_{j=k+1}^{m} \tilde{x}_{ij}
\]

In the above formula, there ($m-k$) attributes need to be minimized.

Step 10. Determine the minimal value of $R_i$:

\[
R_{min} = \min \{R_i\}, \quad i = 1, 2, \ldots, n.
\]

Step 11. Determine the priority weight of each alternative $Q_i$:

\[
Q_i = P_i + \frac{R_{min}}{R_i} \sum_{i=1}^{n} \frac{R_i}{R_{min}}
\]

The above formula can be written as follows:

\[
Q_i = P_i + \frac{\sum_{i=1}^{n} R_i}{R_i \sum_{i=1}^{n} R_i}
\]
Step 12. Calculate the optimality criterion $K$:

$$K = \max(Q_i), \quad i = 1, 2, \ldots, n.$$  \hfill (28)

Step 13. Assignment of the priority of the alternatives. The greater the priority weight of alternative $Q_i$, the higher is the rank of the alternative. Therefore, the alternative with $Q_{\text{max}}$ value is the most suitable selection in the decision-making process, which obtains the highest satisfaction degree.

Step 14. Determine the utility degree of each alternative:

$$N_i = \frac{Q_i}{Q_{\text{max}}} \times 100\%$$ \hfill (29)

where $Q_i$ and $Q_{\text{max}}$ are the weight of alternatives obtained from the above equation.

Supporting Information

S1 File. Questionnaire design for decision-making in machine tool evaluation. (PDF)

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Author Contributions

Conceived and designed the experiments: HTN SZMD YN. Performed the experiments: HTN SZMD YN HA. Analyzed the data: HTN SZMD YN KC. Contributed reagents/materials/analysis tools: HTN SZMD HA KC. Wrote the paper: HTN SZMD YN KC.

References


